Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

October 28, 2026

Consolidated Financial Results for the Six Months Ended September 30, 2026 (Under Japanese GAAP)

Company name: Futaba Industrial Co., Ltd.
Listing: Tokyo Stock Exchange, Nagoya Stock Exchange
Securities code: 7241
URL: https://www.futabasangyo.com
Representative: Toshiyuki Hisatsune, President
Inquiries: Yoshihiro Kobayashi, Accounting Manager
Telephone: +81-564-31-2211
Scheduled date to file semi-annual securities report: November 9, 2026
Scheduled date to commence dividend payments: November 26, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for securities analysts and institutional investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	351,559	6.7	7,867	(8.6)	6,974	(20.6)	4,547	(28.8)
September 30, 2025	329,478	(5.7)	8,607	58.1	8,786	146.4	6,390	302.4

Note: Comprehensive income For the six months ended September 30, 2026: ¥ 3,744 million [(55.9) %]
For the six months ended September 30, 2025: ¥ 8,498 million [-%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2026	50.92	-
September 30, 2025	71.40	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
September 30, 2026	332,188	147,204	42.3
March 31, 2026	334,332	145,851	41.5

Reference: Equity
As of September 30, 2026: ¥ 140,524 million
As of March 31, 2026: ¥ 138,885 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	20.00	-	23.00	43.00
Fiscal year ending March 31, 2027	-	22.00			
Fiscal year ending March 31, 2027 (Forecast)			-	23.00	45.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	713,000	5.2	18,000	(3.8)	17,000	(18.4)	12,000	(25.1)	134.36

Note: Revisions to the financial result forecast most recently announced: Yes

*** Notes**

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 1 companies(FUTABA MANUFACTURING MAHARASHTRA PRIVATE LIMITED)

Excluded: - companies( )

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: Yes

(Note) Please see "Semi-annual Consolidated Financial Statements, (3) Notes to Semi-annual Consolidated Financial Statements" on page 7 of the Supplementary Information for more details.

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	89,580,827 shares
As of March 31, 2026	89,580,827 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	256,524 shares
As of March 31, 2026	277,783 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2026	89,311,850 shares
Six months ended September 30, 2025	89,502,693 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The forward-looking statements contained in this report are based on information currently available to management. As such, these estimates are subject to uncertainties. In addition, actual results may differ materially from those discussed in the forward-looking statement due to in changes in the economy, markets, stock prices and exchange rates.

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1. Qualitative information on consolidated financial results for six months ended September 30, 2026 under review

(1) Explanation of results of operations

The Group aims to enhance corporate value by positioning operating profit margin and ROE (Return on Equity) as key management indicators, and the Group is working towards improving these metrics. As part of this effort, the Group has set targets for medium-term management plan covering the period from 2025 to 2027, with the goal of achieving an operating profit margin of 5.0% (excluding direct supply parts) and an ROE of 10.0% or higher for the fiscal year 2027. The medium-term management plan for 2025 to 2027 is regarded as a period for growth investments, and the Group will continue activities aimed at achieving stable global growth by 2030. As important long-term challenges, the Group will promote the following initiatives

(1) Growth Strategy
- Body Parts Business : Development and capability enhancement aimed at sales expansion.
- Exhaust Parts Business : Development of new systems to meet electrification needs.
- New Business : Accelerating development for early commercialization
- India Business : Expansion of operations and strengthening of the business foundation in a growing market.

(2) Earning Power
- Strengthening activities aimed at achieving an operating profit margin of 5.0% (Excluding direct supply parts)

(3) Human Resources
- Ensuring everyone can contribute and enhancing employee engagement.
- Health-oriented business administration

(4) Carbon Neutral
- Global : Reduce CO2 emissions from factories by over 50% by fiscal year 2030 compared to fiscal year 2019.
- Japan : Challenging to achieve carbon neutrality by 2030.

(5) Financial Capital Strategy
- Management focused on capital costs and stock prices to improve PBR (Price-to-Book Ratio).

Based on these initiatives, the Group will further enhance global management and revenue base while investing resources in digitalization and innovation in manufacturing. The goal is to become a robust and sustainable global company, and the Group will continue to strive towards this objective.

For the six months ended September 30, 2026, under review, net sales increased 6.7% year on year to ¥351.5 billion due to higher direct supply parts unit prices and foreign exchange rate effects. On the profit side, despite the effects of rationalization and improvement initiatives and price pass-through, operating profit decreased 8.6% year on year to ¥7.8 billion, mainly due to lower sales and profit in the China segment. Ordinary profit decreased by 20.6% year on year to ¥6.9 billion. Profit attributable to owners of parent decreased 28.8% year on year, to ¥4.5 billion.

Geographic segment performance was as follows.

1) Japan

Net sales increased 3.4% year on year to ¥162.8 billion, due to an increase in automobile production volumes by customers. Segment profit was up 9.6% year on year to ¥3.4 billion.

2) North America

Net sales increased 10.9% year on year to ¥98.0 billion. Segment profit increased 9.7% year on year to ¥3.2 billion, mainly due to rationalization and improvement initiatives and price pass-through.

3) Europe

Net sales increased 11.8% year on year to ¥33.4 billion. Segment profit was down 91.5% year on year to ¥0.0 billion.

4) China

Net sales decreased 35.7% year on year to ¥21.1 billion. Segment profit was down 87.5% year on year to ¥0.1 billion.

5) Asia

Net sales increased 63.7% year on year to ¥42.0 billion. Segment profit was up 227.0% year on year to ¥0.9 billion.

(2) Explanation of financial position

Total assets as of September 30, 2026, were ¥332.1 billion, a decrease of ¥2.1 billion compared to the end of the previous fiscal year, mainly due to a decrease in cash and deposits. Total liabilities amounted to ¥184.9 billion, down ¥3.4 billion from the end of the previous fiscal year, mainly due to a decrease in accounts payable. Net assets came to ¥147.2 billion, up ¥1.3 billion from the end of the previous fiscal year, mainly due to an increase in retained earnings.

Semi-annual Consolidated Financial Statements and Primary Notes

Semi-annual Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	21,384	19,085
Electronically recorded monetary claims - operating	4,290	3,635
Accounts receivable - trade	83,996	83,418
Finished goods	5,480	5,353
Work in process	15,663	20,112
Raw materials and supplies	8,001	8,044
Other	14,480	11,807
Total current assets	153,298	151,457
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	35,424	35,168
Machinery, equipment and vehicles, net	53,719	47,774
Tools, furniture and fixtures, net	13,971	11,785
Land	15,119	15,143
Leased assets, net	3,194	3,208
Construction in progress	17,618	24,696
Total property, plant and equipment	139,048	137,776
Intangible assets	1,947	2,511
Investments and other assets		
Investment securities	24,195	24,608
Long-term loans receivable	33	32
Retirement benefit asset	14,370	14,452
Deferred tax assets	1,107	1,037
Other	337	317
Allowance for doubtful accounts	(5)	(5)
Total investments and other assets	40,039	40,443
Total non-current assets	181,034	180,730
Total assets	334,332	332,188

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Liabilities		
Current liabilities		
Electronically recorded obligations - operating	2,056	2,021
Accounts payable - trade	79,552	74,901
Short-term borrowings	9,603	13,246
Current portion of long-term borrowings	12,096	9,822
Income taxes payable	2,482	2,441
Accrued consumption taxes	1,737	1,327
Provision for bonuses for directors (and other officers)	56	16
Accrued expenses	15,942	17,015
Other	14,723	14,075
Total current liabilities	138,249	134,869
Non-current liabilities		
Bonds payable	6,000	6,000
Long-term borrowings	25,952	26,220
Deferred tax liabilities	9,910	9,411
Provision for product warranties	284	287
Provision for environmental measures	153	153
Provision for decommissioning and removal	503	503
Retirement benefit liability	4,576	4,755
Other	2,850	2,783
Total non-current liabilities	50,231	50,114
Total liabilities	188,481	184,983
Net assets		
Shareholders' equity		
Share capital	16,820	16,820
Capital surplus	9,219	9,220
Retained earnings	74,241	76,734
Treasury shares	(251)	(231)
Total shareholders' equity	100,030	102,544
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	12,362	12,526
Foreign currency translation adjustment	18,825	18,158
Remeasurements of defined benefit plans	7,666	7,295
Total accumulated other comprehensive income	38,854	37,980
Non-controlling interests	6,966	6,679
Total net assets	145,851	147,204
Total liabilities and net assets	334,332	332,188

Semi-annual Consolidated Statements of Income and Comprehensive Income

Semi-annual Consolidated Statement of Income

(Millions of yen)

	For the six months ended September 30, 2025	For the six months ended September 30, 2026
Net sales	329,478	351,559
Cost of sales	305,610	327,748
Gross profit	23,867	23,811
Selling, general and administrative expenses	15,259	15,944
Operating profit	8,607	7,867
Non-operating income		
Interest income	204	238
Dividend income	315	343
Gain on sale of scraps	108	188
Share of profit of entities accounted for using equity method	20	34
Miscellaneous income	232	410
Total non-operating income	881	1,215
Non-operating expenses		
Interest expenses	395	531
Loss on abandonment of non-current assets	107	271
Foreign exchange losses	15	567
Loss on valuation of derivatives	72	-
Business structure improvement expenses	-	653
Miscellaneous losses	111	84
Total non-operating expenses	702	2,108
Ordinary profit	8,786	6,974
Extraordinary income		
Gain on liquidation of subsidiaries and associates	550	-
Total extraordinary income	550	-
Profit before income taxes	9,336	6,974
Income taxes	2,201	2,267
Profit	7,135	4,707
Profit attributable to non-controlling interests	744	159
Profit attributable to owners of parent	6,390	4,547

Semi-annual Consolidated Statement of Comprehensive Income

(Millions of yen)

	For the six months ended September 30, 2025	For the six months ended September 30, 2026
Profit	7,135	4,707
Other comprehensive income		
Valuation difference on available-for-sale securities	1,241	163
Foreign currency translation adjustment	492	(925)
Remeasurements of defined benefit plans, net of tax	(336)	(371)
Share of other comprehensive income of entities accounted for using equity method	(35)	169
Total other comprehensive income	1,362	(962)
Comprehensive income	8,498	3,744
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	7,664	3,672
Comprehensive income attributable to non-controlling interests	833	71

(3) Notes to Semi-annual consolidated financial statements

(Notes to going concern assumptions)

None

(Notes to significant changes in shareholders' equity)

None

(Application of specific accounting for preparing the semi-annual consolidated financial statements)

(Calculation of tax expenses)

Tax expenses for the Company and some of its consolidated subsidiaries are calculated by reasonably estimating the effective tax rate after applying tax effect accounting to profit before income taxes for the consolidated fiscal year, including the first quarter of the current fiscal year, and multiplying profit before income taxes by the estimated effective tax rate.

(Notes Related to the Semi-annual Consolidated Statement of Income)

(Application of accounting procedures and disclosure of income taxes related to the global minimum tax rules)

The Company applies paragraph 7 of accounting for and Disclosure of Current Taxes Related to the Global Minimum Tax Rules (ASBJ PITF No. 46, March 22, 2024) and does not record income taxes related to the global minimum tax rules in the consolidated financial statements for the first three months of the fiscal year under review.

(Segment information)

For the six months ended September 30, 2025 (April 1, 2025 to September 30, 2025)

1. Information related to net sales and profit (loss) by reportable segment

(Millions of yen)

	Reportable segments						Adjustments (Note 1)	Total (Note 2)
	Japan	North America	Europe	China	Asia	Total		
Net sales								
Of which to outside customers	152,591	88,371	29,939	32,910	25,664	329,478	—	329,478
Of which inter-segment and transfers	4,951	28	1	1	4	4,987	(4,987)	—
Total	157,543	88,400	29,941	32,911	25,668	334,465	(4,987)	329,478
Segment profit	3,188	2,925	648	1,563	302	8,628	(20)	8,607

Notes: 1. The segment profit adjustment of negative ¥20 million is for the elimination of intersegment transactions.

2. Segment profit is adjusted to the operating profit in semi-annual consolidated statements of income.

For the six months ended September 30, 2026 (April 1, 2026 to September 30, 2026)

1. Information related to net sales and profit (loss) by reportable segment

(Millions of yen)

	Reportable segments						Adjustments (Note 1)	Total (Note 2)
	Japan	North America	Europe	China	Asia	Total		
Net sales								
Of which to outside customers	156,988	97,937	33,482	21,145	42,005	351,559	—	351,559
Of which inter-segment and transfers	5,844	136	0	17	6	6,007	(6,007)	—
Total	162,833	98,074	33,483	21,163	42,011	357,566	(6,007)	351,559
Segment profit	3,496	3,208	55	195	987	7,943	(75)	7,867

Notes: 1. The segment profit adjustment of negative ¥75 million is for the elimination of intersegment transactions.

2. Segment profit is adjusted to the operating profit in semi-annual consolidated statements of income.

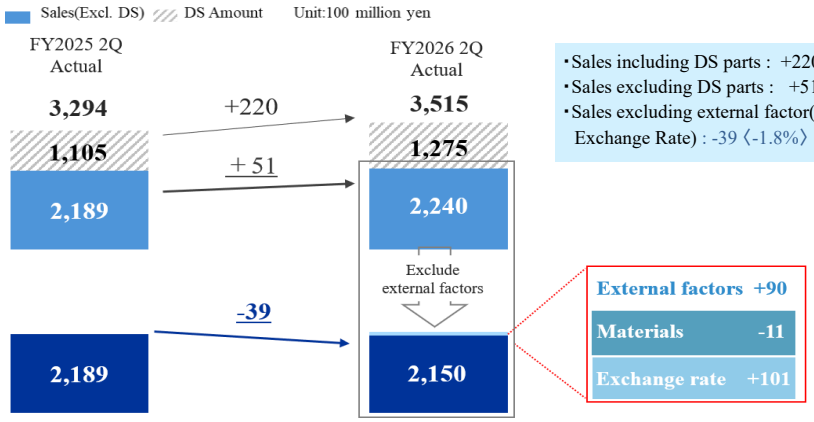
Supplementary data for FY2026 (2026.4 – 2026.9)

1. Consolidated financial results

(Million yen)

	FY2026 (2026.4 - 2026.9)		FY2025 (2025.4 - 2025.9)		Change		FY2026 (Forecast) (2026.4 - 2027.3)		Change	
		% of total		% of total	Amount	%		% of total	Amount	%
Net sales [Incl.DS]	351,559		329,478		22,081	6.7%	713,000		35,080	5.2%
[Excl.DS]	224,093	100.0%	218,926	100.0%	5,167	2.4%	455,000	100.0%	8,842	2.0%
Operating profit	7,867	3.5%	8,607	3.9%	(740)	(8.6%)	18,000	4.0%	(715)	(3.8%)
Ordinary profit	6,974	3.1%	8,786	4.0%	(1,811)	(20.6%)	17,000	3.7%	(3,840)	(18.4%)
Profit attributable to owners of parent	4,547	2.0%	6,390	2.9%	(1,843)	(28.8%)	12,000	2.6%	(4,026)	(25.1%)
Earnings per share		50.92		71.40				134.36		
Capital expenditures		13,302		12,797	505	3.9%		35,000	6,686	23.6%
Depreciation		12,874		10,767	2,107	19.6%		28,000	4,343	18.4%
Foreign exchange rate (USD/Yen)		159.4yen		146.0yen				155yen		

* Supplementary explanations regarding year-on-year change in net sales



・Sales including DS parts : +220
・Sales excluding DS parts : +51
・Sales excluding external factor(Material & Exchange Rate) : -39 〈-1.8%〉

-DS Parts ?
Direct Supply Parts.
It is the parts supplied by customers.
The selling price including DS parts includes values of parts supplied by customers. No Profit Impact

-Material Impact ?
Due to changes in market, Unit purchase prices of materials and material cost in sales prices fluctuate by the same amount. No Profit Impact

-Exchange rate Impact ?
When converting the financial figure of overseas subsidiaries into JPY, the differences in exchange rates between the previous year and the current year affects the sales amount.

2. Factors for increase/decrease in operating profit (year-on-year comparison)

(100 Million yen)

Factors for profit increase	Amount	Factors for profit decrease	Amount
Price pass-through	45	Increase in material costs, labor costs, and expenses	-31
Kaizen	15	Increase in depreciation	-21
Increase in profit outside Parts Business	1	Sales price revision	-9
		Decrease in profit due to lower sales in Parts Business	-8
Total	61	Total	-69
Net Balance	Decrease in operating profit		-7

3. Financial results by segment

(Million yen)

		FY2026 (2026.4 - 2026.9)		FY2025 (2025.4 - 2025.9)		Change		FY2026 (Forecast) (2026.4 - 2027.3)			Change	
			Profit margin		Profit margin	Amount	%			Profit margin	Amount	%
Japan	Net sales [Excl.DS]	109,206		102,895		6,311	6.1%	*	229,000		17,069	8.1%
	Operating profit	3,496	3.2%	3,188	3.1%	307	9.6%		9,000	3.9%	661	7.9%
North America	Net sales [Excl.DS]	74,774		67,800		6,974	10.3%	*	149,000		13,174	9.7%
	Operating profit	3,208	4.3%	2,925	4.3%	283	9.7%		6,200	4.2%	2,424	64.2%
Europe	Net sales [Excl.DS]	19,389		18,716		673	3.6%		40,000		(2,686)	(6.3%)
	Operating profit	55	0.3%	648	3.5%	(593)	(91.5%)	*	1,000	2.5%	(1,180)	(54.1%)
China	Net sales [Excl.DS]	17,128		25,836		(8,707)	(33.7%)	*	33,000		(16,565)	(33.4%)
	Operating profit	195	1.1%	1,563	6.1%	(1,367)	(87.5%)	*	0	0.0%	(3,027)	(100.0%)
Asia	Net sales [Excl.DS]	9,602		8,666		935	10.8%	*	19,000		1,167	6.5%
	Operating profit	987	10.3%	302	3.5%	685	227.0%	*	1,900	10.0%	632	49.9%
Elimination	Net sales	(6,007)		(4,987)		(1,019)		*	(15,000)		(3,317)	
	Operating profit	(75)		(20)		(55)		*	(100)		(224)	
Total	Net sales [Excl.DS]	224,093		218,926		5,167	2.4%	*	455,000		8,842	2.0%
	Operating profit	7,867	3.5%	8,607	3.9%	(740)	(8.6%)	*	18,000	4.0%	(715)	(3.8%)

* indicates a correction to the previously announced forecast.

Supplementary data for FY2026 (2026.4 – 2026.9)

4.Sales by Customer

[Incl.DS]

	FY2026 (2026.4 - 2026.9)		FY2025 (2025.4 - 2025.9)		Change	
					Amount	%
Toyota Group	2,716	77.3%	2,707	82.2%	8	0.3%
Suzuki	408	11.6%	269	8.2%	138	51.5%
Mitsubishi Motors	132	3.8%	91	2.8%	40	44.0%
Nissan Group	56	1.6%	48	1.5%	8	17.5%
Honda Motor	33	1.0%	39	1.2%	(5)	(13.1%)
Other	168	4.7%	139	4.1%	29	21.0%
Total	3,515	100.0%	3,294	100.0%	220	6.7%

[Excl.DS] (100 Million yen)

FY2026 (2026.4 - 2026.9)		FY2025 (2025.4 - 2025.9)		Change	
				Amount	%
1,901	84.8%	1,881	86.0%	19	1.0%
110	4.9%	102	4.7%	7	7.8%
57	2.5%	51	2.4%	5	10.3%
43	1.9%	35	1.6%	7	20.8%
29	1.3%	30	1.4%	(1)	(5.1%)
100	4.6%	87	3.9%	13	15.1%
2,240	100.0%	2,189	100.0%	51	2.4%

5.Sales Composition Ratio by Product Category

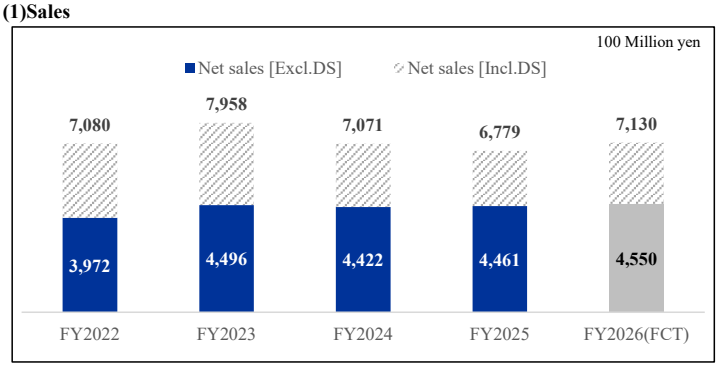
	Net sales [Incl.DS]	Net sales [Excl.DS]	Comparison
Exhaust and fuel system parts	49.0%	29.0%	(20.0pt)
Body and interior parts	41.9%	58.3%	16.4pt
Suspension parts	5.1%	6.8%	1.7pt
Other	4.0%	6.0%	2.0pt
Total	100.0%	100.0%	0.0pt

Comparison of the sales composition ratios by Net sales [Incl. DS] and Net sales [Excl. DS]

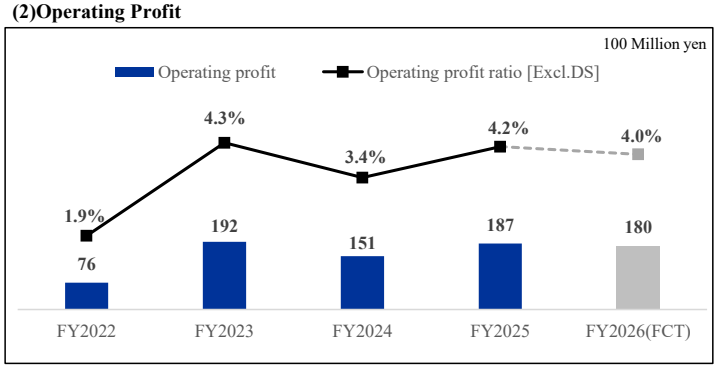
Exhaust and fuel system parts 49.0% → 29.0% (- 20.0pt)
Body and interior parts 41.9% → 58.3% (+16.4pt)

6.Trends in Financial Results

(1)Sales

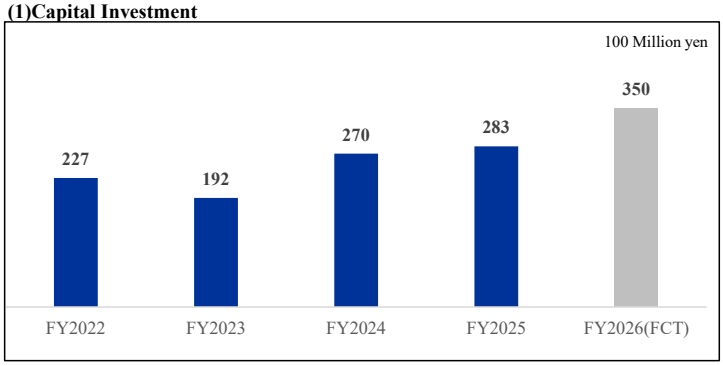


(2)Operating Profit

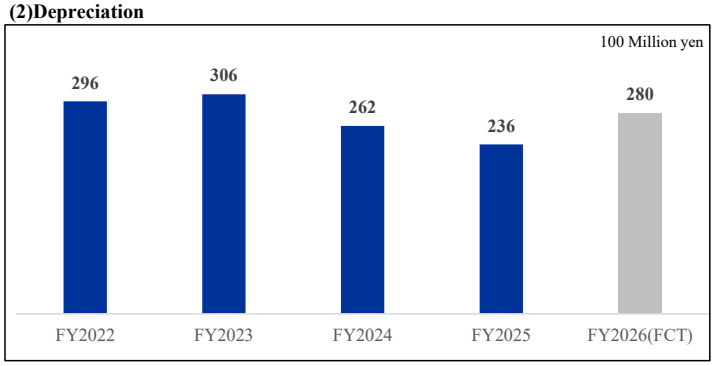


7.Trends in Financial Indicators

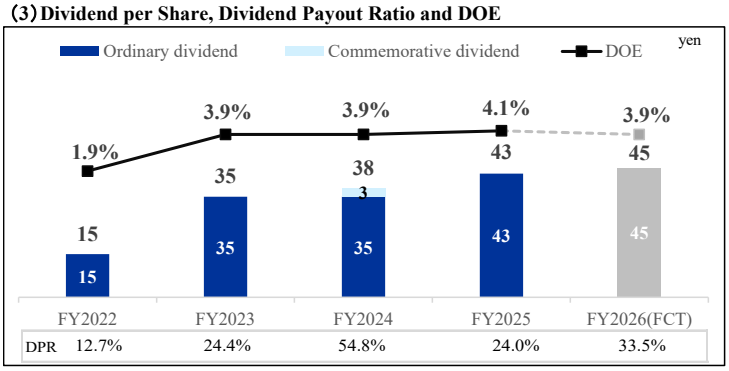
(1)Capital Investment



(2)Depreciation



(3) Dividend per Share, Dividend Payout Ratio and DOE



(4)Profit attributable to owners of parent and ROE

