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July 30, 2026

Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)



Company name: Futaba Industrial Co., Ltd.
Listing: Tokyo Stock Exchange, Nagoya Stock Exchange
Securities code: 7241
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Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	175,614	7.1	3,649	(12.9)	4,102	3.4	2,474	(5.4)
June 30, 2025	163,920	(12.1)	4,191	16.0	3,969	(0.6)	2,614	10.2

Note: Comprehensive income For the three months ended June 30, 2026: ¥ 2,661 million [40.9%]
For the three months ended June 30, 2025: ¥ 1,888 million [(61.7) %]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2026	27.71	27.71
June 30, 2025	29.22	29.22

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
June 30, 2026	335,596	146,458	41.5
March 31, 2026	334,332	145,851	41.5

Reference: Equity

As of June 30, 2026: ¥ 139,245 million
As of March 31, 2026: ¥ 138,885 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	20.00	-	23.00	43.00
Fiscal year ending March 31, 2027	-				
Fiscal year ending March 31, 2027 (Forecast)		22.00	-	23.00	45.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	690,000	1.8	19,000	1.5	19,000	(8.8)	14,000	(12.6)	156.65

Note: Revisions to the financial result forecast most recently announced: Yes

* Notes

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 1 companies(FUTABA MANUFACTURING MAHARASHTRA PRIVATE LIMITED)

Excluded: - companies()

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: Yes

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	89,580,827 shares
As of March 31, 2026	89,580,827 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	277,956 shares
As of March 31, 2026	277,783 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2026	89,302,968 shares
Three months ended June 30, 2025	89,489,614 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

The forward-looking statements contained in this report are based on information currently available to management. As such, these estimates are subject to uncertainties. In addition, actual results may differ materially from those discussed in the forward-looking statement due to in changes in the economy, markets, stock prices and exchange rates.

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1. Qualitative information on consolidated financial results for three months ended June 30, 2026 under review

(1) Explanation of results of operations

The Group aims to enhance corporate value by positioning operating profit margin and ROE (Return on Equity) as key management indicators, and the Group is working towards improving these metrics. As part of this effort, the Group has set targets for medium-term management plan covering the period from 2025 to 2027, with the goal of achieving an operating profit margin of 5.0% (excluding DS parts) and an ROE of 10.0% or higher for the fiscal year 2027. The medium-term management plan for 2025 to 2027 is regarded as a period for growth investments, and the Group will continue activities aimed at achieving stable global growth by 2030. As important long-term challenges, the Group will promote the following initiatives

- (1) Growth Strategy
 - Body Parts Business : Development and capability enhancement aimed at sales expansion.
 - Exhaust Parts Business : Development of new systems to meet electrification needs.
 - New Business : Accelerating development for early commercialization
 - India Business : Expansion of operations and strengthening of the business foundation in a growing market.
- (2) Earning Power
 - Strengthening activities aimed at achieving an operating profit margin of 5.0% (Excluding DS parts)
- (3) Human Resources
 - Ensuring everyone can contribute and enhancing employee engagement.
 - Health-oriented business administration
- (4) Carbon Neutral
 - Global : Reduce CO2 emissions from factories by over 50% by fiscal year 2030 compared to fiscal year 2019.
 - Japan : Challenging to achieve carbon neutrality by 2030.

- (5) Financial Capital Strategy
 - Management focused on capital costs and stock prices to improve PBR (Price-to-Book Ratio).

Based on these initiatives, the Group will further enhance global management and revenue base while investing resources in digitalization and innovation in manufacturing. The goal is to become a robust and sustainable global company, and the Group will continue to strive towards this objective.

For the three months ended June 30, 2026, under review, net sales increased 7.1% year on year, to ¥175.6 billion due to higher DS parts unit prices and foreign exchange rate. On the profit side, operating profit decreased 12.9% year on year to ¥3.6 billion, mainly due to lower net sales excluding the effects of DS parts unit price changes and foreign exchange rates. Ordinary profit increased by 3.4% year on year to ¥4.1 billion. Profits attributable to owners of parent decreased 5.4% year on year, to ¥2.4 billion.

Geographic segment performance was as follows.

1) Japan

Net sales increased 3.7% year on year to ¥80.4 billion, due to an increase in automobile production volumes by customers.

Segment profit was up 1.9% year on year to ¥1.5 billion

2) North America

Net sales increased 9.8% year on year to ¥49.5 billion. However, due to a decline in underlying sales, segment profit was down 4.0% year on year to ¥1.2 billion.

3) Europe

Net sales increased 17.4% year on year to ¥18.2 billion. However, due to a decline in underlying sales, segment profit was down 37.6% year on year to ¥0.3 billion.

4) China

Net sales decreased 34.0% year on year to ¥10.3 billion, due to a decrease in automobile production volumes by customers. Segment loss was ¥0 billion. In the same period last year, it was ¥0.4 billion.

5) Asia

Net sales increased 66.7% year on year to ¥20.4 billion. Segment profit was up 69.7% to ¥0.4 billion.

(2) Explanation of financial position

Total assets as of June 30, 2026, were ¥335.5 billion, an increase of ¥1.2 billion compared to the fiscal year ending March 2026, chiefly attributable to increases in cash and deposits. Total liabilities amounted to ¥189.1 billion, an increase of ¥0.6 billion from the fiscal year ending March 2026, mainly due to an increase in Accrued expenses. Net assets came to ¥146.4 billion, an increase of ¥0.6 billion from the fiscal year ending March 2026, chiefly attributable to an increase in Retained earnings.

(3) Explanation of Forward-Looking Statements, Including Consolidated Financial Results Forecasts

Regarding the consolidated financial results forecast for the fiscal year ending March 2027, the Group has reviewed the full-year consolidated financial results forecast announced on April 27, 2026, based on the results for the first quarter and the current business environment. As a result, the Group has revised its net sales forecast to ¥690.0 billion.

There are no changes to the previously announced forecasts for operating profit, ordinary profit, and profit attributable to owners of the parent, which remain at ¥19.0 billion, ¥19.0 billion, and ¥14.0 billion.

For details of net sales and segment profit by business segment, please refer to the supplementary data attached to this financial results report.

As for the impact of the earthquake that occurred in the Kumamoto region of Kumamoto Prefecture on July 28, 2026, the situation is currently under investigation and assessment. As it is difficult to make a reasonable estimate of the financial impact at this time, the effects have not been reflected in the current financial results forecast.

Should it become possible to reasonably estimate the impact on business performance in the future, the Group will review its financial results forecast as necessary and promptly disclose any revisions.

Revision of Full-Year Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2027

	Net Sales (Million Yen)	Operating Profit (Million Yen)	Ordinary Profit (Million Yen)	Profit Attributable to Owners of Parent (Million Yen)	Basic Earnings per Share
	Million yen	Million yen	Million yen	Million yen	
Previous Forecast (A)	669,000	19,000	19,000	14,000	¥156.65
Revised Forecast (B)	690,000	19,000	19,000	14,000	¥156.65
Change (B – A)	21,000	0	0	0	-
Change (%)	3.1%	0.0%	0.0%	0.0%	-
FY2025 Actual Results (Reference)	677,919	18,715	20,840	16,026	¥179.33

2. Quarterly Consolidated Financial Statements and Primary Notes

(1) Quarterly Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	21,384	24,547
Electronically recorded monetary claims - operating	4,290	4,038
Accounts receivable - trade	83,996	83,336
Finished goods	5,480	5,786
Work in process	15,663	18,132
Raw materials and supplies	8,001	7,910
Other	14,480	12,737
Total current assets	153,298	156,489
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	35,424	36,137
Machinery, equipment and vehicles, net	53,719	51,609
Tools, furniture and fixtures, net	13,971	12,584
Land	15,119	15,154
Leased assets, net	3,194	3,234
Construction in progress	17,618	19,434
Total property, plant and equipment	139,048	138,156
Intangible assets	1,947	1,902
Investments and other assets		
Investment securities	24,195	23,198
Long-term loans receivable	33	32
Retirement benefit asset	14,370	14,435
Deferred tax assets	1,107	1,064
Other	337	321
Allowance for doubtful accounts	(5)	(5)
Total investments and other assets	40,039	39,047
Total non-current assets	181,034	179,106
Total assets	334,332	335,596

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Electronically recorded obligations - operating	2,056	2,032
Accounts payable - trade	79,552	80,276
Short-term borrowings	9,603	8,069
Current portion of long-term borrowings	12,096	11,223
Income taxes payable	2,482	2,664
Accrued consumption taxes	1,737	1,645
Provision for bonuses for directors (and other officers)	56	8
Accrued expenses	15,942	17,952
Other	14,723	15,287
Total current liabilities	138,249	139,160
Non-current liabilities		
Bonds payable	6,000	6,000
Long-term borrowings	25,952	25,871
Deferred tax liabilities	9,910	9,580
Provision for product warranties	284	284
Provision for environmental measures	153	153
Provision for decommissioning and removal	503	503
Retirement benefit liability	4,576	4,664
Other	2,850	2,919
Total non-current liabilities	50,231	49,977
Total liabilities	188,481	189,137
Net assets		
Shareholders' equity		
Share capital	16,820	16,820
Capital surplus	9,219	9,219
Retained earnings	74,241	74,662
Treasury shares	(251)	(251)
Total shareholders' equity	100,030	100,450
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	12,362	11,599
Foreign currency translation adjustment	18,825	19,705
Remeasurements of defined benefit plans	7,666	7,489
Total accumulated other comprehensive income	38,854	38,794
Non-controlling interests	6,966	7,213
Total net assets	145,851	146,458
Total liabilities and net assets	334,332	335,596

(2) Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statement of Income

For the Three-Months Period

(Millions of yen)

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Net sales	163,920	175,614
Cost of sales	152,149	164,199
Gross profit	11,771	11,415
Selling, general and administrative expenses	7,579	7,765
Operating profit	4,191	3,649
Non-operating income		
Interest income	94	115
Dividend income	279	313
Gain on sale of scraps	50	88
Share of profit of entities accounted for using equity method	98	54
Foreign exchange gains	-	179
Miscellaneous income	117	201
Total non-operating income	641	953
Non-operating expenses		
Interest expenses	203	250
Loss on abandonment of non-current assets	50	230
Foreign exchange losses	571	-
Miscellaneous losses	38	19
Total non-operating expenses	863	499
Ordinary profit	3,969	4,102
Profit before income taxes	3,969	4,102
Income taxes	1,242	1,515
Profit	2,726	2,587
Profit attributable to non-controlling interests	111	113
Profit attributable to owners of parent	2,614	2,474

Quarterly Consolidated Statement of Comprehensive Income
For the Three-Month Period

(Millions of yen)

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Profit	2,726	2,587
Other comprehensive income		
Valuation difference on available-for-sale securities	(429)	(763)
Foreign currency translation adjustment	(168)	959
Remeasurements of defined benefit plans, net of tax	(169)	(177)
Share of other comprehensive income of entities accounted for using equity method	(70)	54
Total other comprehensive income	(838)	73
Comprehensive income	1,888	2,661
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,799	2,414
Comprehensive income attributable to non-controlling interests	89	246

(3) Notes to Quarterly consolidated financial statements

(Notes to going concern assumptions)

None

(Notes to significant changes in shareholders' equity)

None

(Application of specific accounting for preparing the semi-annual consolidated financial statements)

(Calculation of tax expenses)

Tax expenses for the Company and some of its consolidated subsidiaries are calculated by reasonably estimating the effective tax rate after applying tax effect accounting to profit before income taxes for the consolidated fiscal year, including the first quarter of the current fiscal year, and multiplying profit before income taxes by the estimated effective tax rate.

(Notes to quarterly consolidated statement of income)

(Application of accounting procedures and disclosure of income taxes related to the global minimum tax rules)

The Company applies paragraph 7 of accounting for and Disclosure of Current Taxes Related to the Global Minimum Tax Rules (ASBJ PITF No. 46, March 22, 2024) and does not record income taxes related to the global minimum tax rules in the consolidated financial statements for the first three months of the fiscal year under review.

(Segment information)

For the three months ended June 30, 2025 (April 1, 2025 to June 30, 2025)

1. Information related to net sales and profit (loss) by reportable segment

(Millions of yen)

	Reportable segments						Adjustments (Note 1)	Total (Note 2)
	Japan	North America	Europe	China	Asia	Total		
Net sales								
Of which to outside customers	75,249	45,165	15,538	15,688	12,279	163,920	—	163,920
Of which inter-segment and transfers	2,348	4	1	1	1	2,356	(2,356)	—
Total	77,597	45,169	15,539	15,689	12,280	166,277	(2,356)	163,920
Segment profit	1,513	1,348	602	453	288	4,207	(15)	4,191

Notes: 1. The segment profit adjustment of negative ¥15 million is for the elimination of intersegment transactions.

2. Segment profit is adjusted to the operating profit in quarterly consolidated statements of income.

For the three months ended June 30, 2026 (April 1, 2026 to June 30, 2026)

1. Information related to net sales and profit (loss) by reportable segment

(Millions of yen)

	Reportable segments						Adjustments (Note 1)	Total (Note 2)
	Japan	North America	Europe	China	Asia	Total		
Net sales								
Of which to outside customers	77,046	49,517	18,239	10,345	20,465	175,614	—	175,614
Of which inter-segment and transfers	3,449	68	0	11	1	3,531	(3,531)	—
Total	80,495	49,585	18,240	10,357	20,467	179,145	(3,531)	175,614
Segment profit (loss)	1,542	1,294	376	(39)	490	3,663	(14)	3,649

Notes: 1. The segment profit (loss) adjustment of negative ¥14 million is for the elimination of intersegment transactions.

2. Segment profit (loss) is adjusted to the operating profit in quarterly consolidated statements of income.

(Notes to statement of cash flows)

The Company did not prepare quarterly consolidated statements of cash flows for the first quarter under review. Depreciation (including amortization of intangible assets) for the first quarter under review is as follows.

	First quarter ended June 30, 2025 (April 1, 2025 to June 30, 2025)	First quarter ended June 30, 2026 (April 1, 2026 to June 30, 2026)
Depreciation	¥5,346 million	¥6,416 million

Supplementary data for FY2026 (2026.4 – 2026.6)

1. Consolidated financial results

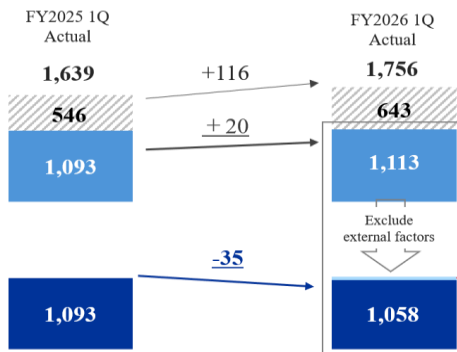
(Million yen)

	FY2026 (2026.4 - 2026.6)		FY2025 (2025.4 - 2025.6)		Change	
		% of total		% of total	Amount	%
Net sales	175,614		163,920		11,693	7.1%
[Incl.DS]						
[Excl.DS]	111,399	100.0%	109,377	100.0%	2,021	1.8%
Operating profit	3,649	3.3%	4,191	3.8%	(542)	(12.9%)
Ordinary profit	4,102	3.7%	3,969	3.6%	133	3.4%
Profit attributable to owners of parent	2,474	2.2%	2,614	2.4%	(140)	(5.4%)
Earnings per share	27.71		29.22			
Capital expenditures	4,953		6,323		(1,370)	(21.7%)
Depreciation	6,416		5,346		1,070	20.0%
Foreign exchange rate (USD/Yen)	159.5yen		144.6yen			

FY2026 (Forecast) (2026.4 - 2027.3)		Change	
	% of total	Amount	%
690,000		12,080	1.8%
446,000	100.0%	(157)	(0.0%)
19,000	4.3%	284	1.5%
19,000	4.3%	(1,840)	(8.8%)
14,000	3.1%	(2,026)	(12.6%)
156.65			
37,000		8,686	30.7%
27,000		3,343	14.1%
155yen			

* Supplementary explanations regarding year-on-year change in net sales

Sales(Excl. DS) // DS Amount Unit:100 million yen



- Sales including DS parts : +116
- Sales excluding DS parts : +20
- Sales excluding external factor(Material & Exchange Rate) : -35 (-3.2%)

-Meaning of the term "DS Parts"
Direct Supply Parts.
It is the parts supplied by customers.
The selling price including DS parts includes values of parts supplied by customers. **No Profit Impact**

-Meaning of the term "Material Impact"
Due to changes in market, Unit purchase prices of materials and material cost in sales prices fluctuate by the same amount. **No Profit Impact**

2. Factors for increase/decrease in operating profit (year-on-year comparison)

(100 Million yen)

Factors for profit increase		Amount	Factors for profit decrease		Amount
Price pass-through Kaizen		13	Increase in depreciation		-10
		6	Sales price revision		-6
			Decrease in profit due to lower sales in Parts Business		-4
			Increase in material costs, labor costs, and expenses		-3
			Decrease in profit outside Parts Business		-1
Total		19	Total		-24
Net Balance		Decrease in operating profit		-5	

3. Financial results by segment

(Million yen)

		FY2026 (2026.4 - 2026.6)		FY2025 (2025.4 - 2025.6)		Change	
			Profit margin		Profit margin	Amount	%
Japan	Net sales	53,860		50,484		3,375	6.7%
	[Excl.DS]						
North America	Operating profit	1,542	2.9%	1,513	3.0%	29	1.9%
Europe	Net sales	37,515		34,712		2,802	8.1%
	[Excl.DS]						
China	Operating profit	1,294	3.5%	1,348	3.9%	(54)	(4.0%)
Asia	Net sales	10,528		9,655		873	9.0%
	[Excl.DS]						
Elimination	Operating profit	376	3.6%	602	6.2%	(226)	(37.6%)
Total	Net sales	8,338		12,406		(4,068)	(32.8%)
	[Excl.DS]						
	Operating profit	(39)	(0.5%)	453	3.7%	(493)	-
	Net sales	4,688		4,474		213	4.8%
	[Excl.DS]						
	Operating profit	490	10.5%	288	6.5%	201	69.7%
	Net sales	(3,531)		(2,356)		(1,175)	
	[Excl.DS]						
	Operating profit	(14)		(15)		1	
	Net sales	111,399		109,377		2,021	1.8%
	[Excl.DS]						
	Operating profit	3,649	3.3%	4,191	3.8%	(542)	(12.9%)

FY2026 (Forecast) (2026.4 - 2027.3)		Change	
	Profit margin	Amount	%
* 224,000		12,069	5.7%
* 9,000	4.0%	661	7.9%
* 144,000		8,174	6.0%
* 6,200	4.3%	2,424	64.2%
* 40,000		(2,686)	(6.3%)
* 1,600	4.0%	(580)	(26.6%)
* 34,000		(15,565)	(31.4%)
* 600	1.8%	(2,427)	(80.2%)
20,000		2,167	12.2%
* 1,600	8.0%	332	26.2%
(16,000)		(4,317)	
0		(124)	
* 446,000		(157)	(0.0%)
19,000	4.3%	284	1.5%

* indicates a correction to the previously announced forecast.

Supplementary data for FY2026 (2026.4 – 2026.6)

4.Sales by Customer

[Incl.DS]

	FY2026 (2026.4 - 2026.6)		FY2025 (2025.4 - 2025.6)		Change	
	Amount	%	Amount	%	Amount	%
Toyota Group	1,358	77.4%	1,355	82.7%	2	0.2%
Suzuki	200	11.4%	128	7.9%	71	55.3%
Mitsubishi Motors	71	4.1%	42	2.6%	28	66.9%
Nissan Group	28	1.6%	24	1.5%	3	14.2%
Honda Motor	16	0.9%	17	1.1%	(0)	(4.8%)
Other	80	4.6%	69	4.2%	11	16.6%
Total	1,756	100.0%	1,639	100.0%	116	7.1%

[Excl.DS]

(100 Million yen)

	FY2026 (2026.4 - 2026.6)		FY2025 (2025.4 - 2025.6)		Change	
	Amount	%	Amount	%	Amount	%
	943	84.7%	943	86.3%	0	0.0%
	53	4.8%	50	4.7%	2	5.6%
	30	2.7%	23	2.2%	6	28.8%
	21	2.0%	18	1.7%	3	20.0%
	14	1.3%	14	1.3%	(0)	(0.5%)
	49	4.5%	43	3.8%	6	15.4%
Total	1,113	100.0%	1,093	100.0%	20	1.8%

5.Sales Composition Ratio by Product Category

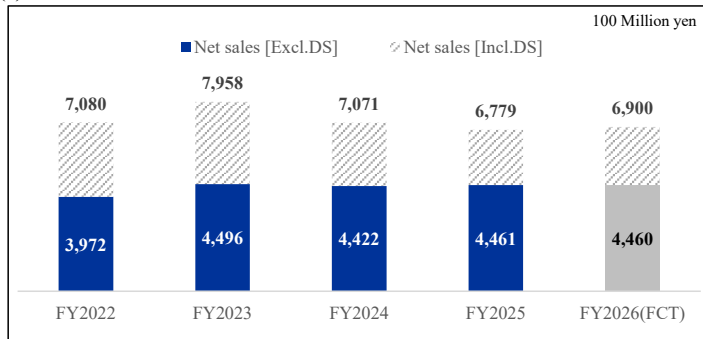
	Net sales [Incl.DS]	Net sales [Excl.DS]	Comparison
Exhaust and fuel system parts	48.7%	28.8%	(19.9pt)
Body and interior parts	42.5%	58.8%	16.3pt
Suspension parts	5.0%	6.7%	1.7pt
Other	3.7%	5.7%	2.0pt
Total	100.0%	100.0%	0.0pt

Comparison of the sales composition ratios by
Net sales [Incl. DS] and Net sales [Excl. DS]

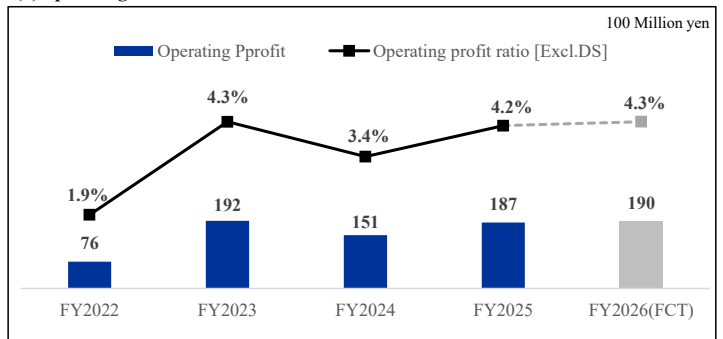
Exhaust and fuel system parts 48.7% → 28.8% (- 19.9pt)
 Body and interior parts 42.5% → 58.8% (+16.3pt)

6.Trends in Financial Results

(1)Sales

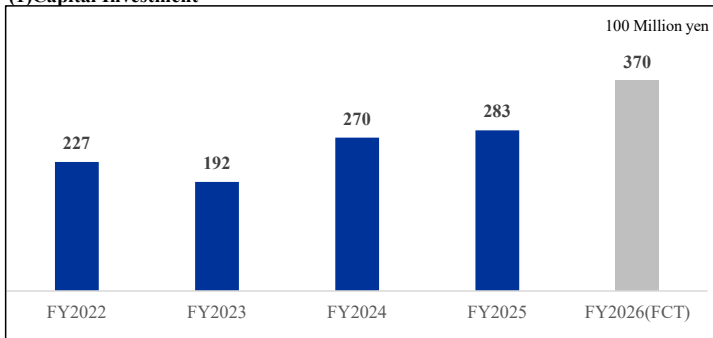


(2)Operating Profit

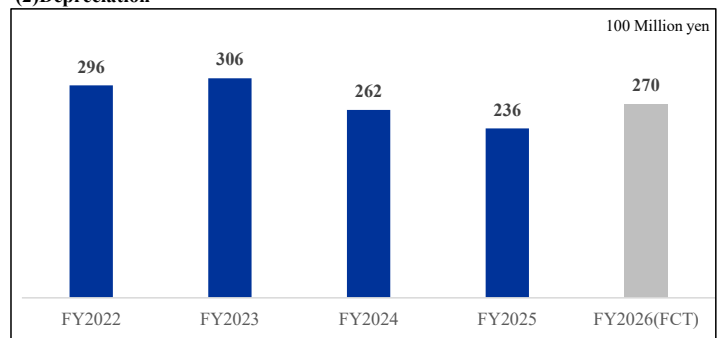


7.Trends in Financial Indicators

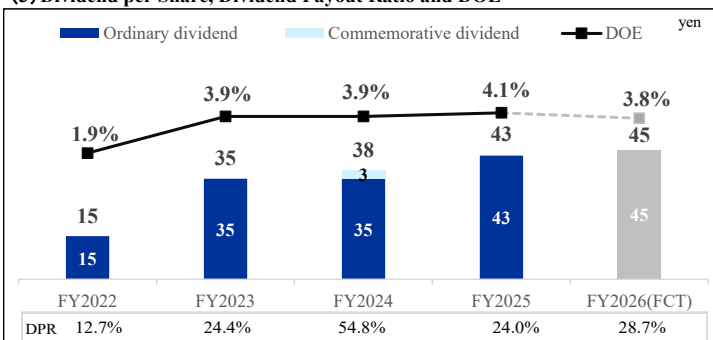
(1)Capital Investment



(2)Depreciation



(3)Dividend per Share, Dividend Payout Ratio and DOE



(4)Profit attributable to owners of parent and ROE

