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May 27, 2026

Company name: Futaba Industrial Co., Ltd.  
 Name of representative: Yoshihiro Uozumi, President  
 (Securities code: 7241; Prime of Tokyo Stock Exchange and Premier of Nagoya Stock Exchange)  
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### Matters Related to Controlling Shareholders, etc.

1. Trade names, etc. of the parent company, controlling shareholders (excluding the parent company), or other related companies

As of March 31, 2026

Name	Attribute	Ratio of voting rights (%)			Financial instruments exchanges, etc. where shares issued by the Company are listed
		Direct ownership	Combined ownership	Total	
Toyota Motor Corporation	Other affiliate company	31.4	—	31.4	Prime Market of the Tokyo Stock Exchange Premier Market of the Nagoya Stock Exchange New York Stock Exchange (U.S.A.) London Stock Exchange (U.K.)

2. Positioning of the Company in the corporate group centering on the parent company, etc. and the relationships between the Company and the parent company, etc.

- (1) Position of the Company in the corporate group of the parent company, etc.

Toyota Motor Corporation (TMC) holds 31.4% of the Company's total voting rights. The Company is an affiliate of TMC, accounted for using the equity method. The Company sells automotive parts and jig welding machines to TMC and its group companies. Additionally, one representative from TMC has been appointed as a director of the Company to provide opinions and advice on the management of the Company's group.

- (2) Limitations, risks and benefits from an operational standpoint of belonging to the corporate group of the parent company, etc.

TMC holds 31.4% of the Company's total voting rights, but there are no restrictions from TMC regarding approvals or other matters related to conducting business activities. However, since a significant portion of the Company revenue comes from TMC and its corporate group, the performance of the Company heavily depends on the sales trends of TMC.

- (3) Policy and measures to achieve a certain degree of independence from the parent company, etc.

The Company negotiates and decides on the sale of products to TMC and its corporate group, and believes that it maintains a certain level of independence in its business activities.

3. Matters concerning transactions with controlling shareholder, etc. (April 1, 2025 to March 31, 2026)

Attribute	Name	Place	Capital (million yen)	Business	Ratio of voting rights (%)	Business relationship
Other affiliate company	Toyota Motor Corporation	Toyota, Aichi	635,402	Manufacturing and Sales of automobiles and their parts	(Owned) Direct 31.4 Indirect -	Sales of the Company's products

Description of transactions	Amount of transactions (million yen)	Item	FY-end balance (million yen)
Sales of automotive parts and jig welding machines	207,371	Accounts Receivable-trade	19,327
		Advances Received	5,672
Purchase of raw materials and components	113,539	Accounts Payable-trade	20,221